Community College District's

Budget

FOR

Fiscal Year Beginning July 1, 202 and Ending June 30, 202

To be voted on by
The Northwest College Board of Trustees June 29, 2022

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Endowment Funds

NORTHWEST COLLEGE BUDGET MESSAGE FISCAL 2022-2023 BUDGET

Presented herein is the annual budget for Northwest College, State of Wyoming, for the fiscal year 2023. The Mission of Northwest College, to be Student-Centered, continues to shine brightly, even in the midst of the unknown economic impacts at the State and National levels. Our ongoing commitment to providing high-quality educational programs resulted in a successful 2021-22 academic year graduating 244 individuals. These ge g (dd.9 (ei.6 (e Sv)8.8 (83 -0.0010.5 (br)-6 (i)12.7 (ol)2e (i

- x Transformational Change- The campus met as a whole on May 18th to focus on strategic planning associated with the destination and distinction model. This work will result in the development of a new Vision 2030 plan.
- x Bachelors of Applied Science-The first cohort of full-time bachelor of applied science students will graduate in the Spring of 2023. The second cohort of bachelor of applied students will start in Fall 2022.
- x Bachelors of Applied Science- Northwest College is in the process of developing and requesting approval for a Bachelor of Applied Science in Criminal Justice.
- x Academic Advisory Council (AAC)- Remains committed to performing academic program evaluation based on prior approved guidelines and remains committed to evaluating new academic programming for Northwest College students.
- x Institutional Effectiveness Committee (IEC)- IEC remains committed to performing support services programmatic reviews to provide recommendations for future budgetary increases or decreases.
- x Welcome to Wyoming Scholarship- Northwest College will introduce a new soft dollar scholarship that will enhance the financial affordability for national and international students in the highest-tuition category, out-of-state rate, for FY 2023.

REVENUE OUTLOOK

Curr ent Funds

Current funds include unrestricted operating funds (including community service and continuing education), auxiliary funds, one-mill funds, and current restricted funds. Budgets are presented as balanced with carryover funds being utilized and no use of reserves.

Current fund revenues are subdivided into four categories of sources; state support (general and area-specific support and ABE/GED/ESL), local revenue (four-mill, motor vehicle, and one-mill levy), institutional revenue (tuition, fees, and auxiliary revenues), and other revenue (gate receipts, investment income, misc. deposits, restricted revenue, and carryover). The percentages from each of these categories for the FY2023 budget are listed below:



Unrestricted Operating Fund

The unrestricted current operating fund represents the largest portion of the educational, operational, and financial activities of the College. Its revenue is largely determined by the Funding Allocation Model of the Wyoming Community College Commission, which establishes funding levels for the Wyoming community colleges in part based on fixed and variable costs, weighted credit hours produced, successfully completed weighted credit hours, and weighed degrees and certificates.

As a part of the current funds, operating fund revenues are also subdivided into four categories of sources; state support (general and area-specific support and ABE/GED/ESL), local revenue (four-mill and motor vehicle), institutional revenue (tuition and fees), and other revenue (gate receipts, investment income, misc. deposits, restricted revenue, and carryover). The percentages from each of these categories for the FY2023 budget are listed below:

Unrestricted Revenue

We are anticipating a slight increase in our block State appropriation of approximately \$300,000. The increase is a result of additional funding provided by the 2022 legislative session, in addition to an increase in funds received as part of the Wyoming Investment in Nursing (WYIN)program. We will not budget for recalibration/redistribution monies as they are unknown at this time.

Local tax revenues are projected to be approximately \$3.3 million for the 4-mill levy and \$840,000 for the 1-mill levy for FY2023. The county will continue to watch revenue projections closely due to the economic unknowns associated with the mineral and extraction industries. Current increases in personal property valuation do not offset the decrease in valuation from the mineral and extraction industry within Park County. Current projections are holding, but overall state mill levys, state allocations and future revenues are unknown at this time.

Projected institutional revenues from tuition and fees are anticipated to remain consistent for FY 2023. The Wyoming Community College Commission voted to hold tuition rates for FY 2023 and will evaluate FY 2024 tuition rates in September 2022. The College has elected to continue utilizing 2020 budgeted students by credit hours taken, which accounts for any lingering enrollment changes from the pandemic or changes in enrollment demographics.

Restricted Revenue

Restricted revenues reflect projections for grants and other fund revenue that we are currently holding or for which we have already received authorization, such as Pell, SEOJ 06 (y)]TJ 0 Tc 0 Tw (en ()

<u>Carryover</u>

Carryover refers to funds that are budgeted, not fully expended, and will be carried over to the following budget year. Examples include projects started but not completed by year-end. Minimal carryover is expected for fiscal 2023.

Reserve utilization

Reserve utilization is the use of prior-year reserves in the following year to support short-term needs or transitional change. Reserve utilization is expected to be used if enrollment declines below-budgeted amounts, local valuations decrease below projections or reductions in state appropriations occur.

Auxi liary Enterprises

Residence hall and dining service rates were reviewed, adjusted, and approved. Budgets were built using realistic occupancy, and rates were set to encourage affordability and occupancy. All other Auxiliary Fund areas were budgeted to cover operational costs and remain affordable to our students.

How to Read This Report

The fiscal information contained herein represents the fiscal resources necessary to sustain educational and other program activities in the College's service area.

All necessary budget development, advertisement, hearing, and adoption procedures have been adhered to in accordance with:

- 1. Northwest College Policies and Procedures
- 2. Wyoming Uniform Fiscal Procedures Act
- 3. Wyoming Community College Commission Rules, Regulations, and Procedures
- 4. NACUBO National Association of College & University Business Officers

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| Tuition & Fees 41,011 State Appropriation 310,992 Local Appropriation 857,590 Other Sources - Reserve Utilization - |
| State Appropriation 310,992 Local Appropriation 857,590 Other Sources - Reserve Utilization - |
| Other Sources - Reserve Utilization - |
| |
| Other Sources 114,468 |
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| ,16758&7,21 352*5\$0 |
| Instruction- Salary and Benefits 412,133 Instruction- Other 48,087 |
| ABE, GED, ESL 1,786 |
| Continuing Education- Salary and Benefits 46,501 |
| Continuing Education-Other 49,865 |
| V X E W R W D O 558,372 |
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| (10,000) |
| \$&\$'(0,& 6833257 352*5\$0 |
| Salary and Benefits 23,388 |
| Other 19,699 |
| VXE WRWDO 43,087 |
| 678'(17 6(59,&(6 352*5\$0 |
| Salary and Benefits 73,034 |
| Other 24,143 |
| VXE WRWDO 97,177 |
| ,167,787,21\$/ 6833257 352*5\$0 |
| Salary and Benefits 246,933 |
| Other 19,170 |
| |
| 246(953W R W D O |

INCREMENTAL CHANGES FOR THE BUDGET YEAR 2023 UNRESTRICTED CURRENT FUNDS

| ONE MILL FUND 11 | | | |
|-------------------------------|--------------|--------------|--|
| | Revenue | Expense | |
| PRIOR YEAR ENDING BUDGET | \$ 1,788,106 | \$ 1,788,106 | |
| Local Appropriations | 206,297 | | |
| One Time Only Student Center | (1,000,000) | | |
| | | | |
| | | | |
| | | | |
| INSTITUTIONAL SUPPORT PROGRAM | | | |
| Operational Support lines | | 206,297 | |
| One Time Only Student Center | | (1,000,000) | |
| | | | |
| | | | |
| | | | |
| | | | |
| Change in Budget | (793,703) | (793,703) | |
| TOTAL 2023 BUDGET | \$ 994,403 | \$ 994,403 | |

| AUXILIARY FUND 12 | | | | |
|---------------------------------|--------------|--------------|--|--|
| | Revenue | Expense | | |
| PRIOR YEAR ENDING BUDGET | \$ 3,131,253 | \$ 3,131,253 | | |
| Residence Halls | 38,402 | 38,402 | | |
| Food Service | 74,648 | 74,648 | | |
| Trapper Village Main Apartments | 48,006 | 48,006 | | |
| Trapper Village West Apartments | 12,910 | 12,910 | | |
| Bookstore | 13,500 | 13,500 | | |
| Stabling | (18,279) | (18,279) | | |
| Food Service - Field Camp | (101,202) | (101,202) | | |
| Printing Services | • | - | | |
| Motor Pool | • | - | | |
| Summer Conferences | • | - | | |
| College Farm | • | - | | |
| Livestock | • | - | | |
| Carry Over | • | - | | |
| Other | ı | - | | |
| Transfers | • | - | | |
| | | - | | |
| | | | | |
| Change in Budget | 67,985 | 67,985 | | |
| Total 2023 Budget | \$ 3,199,238 | \$ 3,199,238 | | |

NOTICE OF HEARING ON NORTHWEST COLLEGE ONE-MILL LEVY

Provided to Publisher:

Published

Powell Tribune June 21 and 23, 2022 Cody Enterprise June 21 and 23, 2022

Northwest College Board of Trustees

by: Lisa M Watson

President

NOTICE OF HEARING ON NORTHWEST COLLEGE BUDGET

| | Estimated Cash | Estimated | Cash and | Estimated Ta: | Estimated |
|----------------------|--------------------|----------------|--------------|---------------|--------------|
| | Available July 1st | Revenue Withou | Estimated | Requirement* | Expenditures |
| | | Tax | Revenue | | |
| | (1) | (2) | (3) | (4) | (5) |
| Current Funds | \$1,860,705 | \$21,902,479 | \$23,763,184 | \$4,781,753 | \$28,544,937 |
| Plant Funds | \$6,134,146 | \$21,845,988 | \$27,980,134 | -0- | \$27,980,134 |

Provided to Publisher:

Published

Powell Tribune June 21 and 23, 2022 Northwest College Board of Trustees Cody Enterprise June 21 and 23, 2022 by: Lisa M Watson

| WHEREAS, on the 29th day of June, 2022, the budget making authority prepared |
|---|
| and submitted to the Board of Trustees of Northwest Community College District a budget |
| for the fiscal year ending June 30, 2023. |

WHEREAS, such a budget was duly entered at large upon the records of this Board and a copy was available for public inspection at the college Office of Administrative Service; and

WHEREAS, notice of public hearing on such budget was published in the PiiEAS

Dated this 29th day of June, 2022.

EXPENDITURE AUTHORITY

Attest:

CURRENT FUNDS \$28,544,937 PLANT FUNDS 27,980,134 TOTAL \$56,525,071 WHEREAS, on the 29th day of June, 2022, this Board adopted a college budget for the 2023 fiscal year ending June 30, 2023 calling for the following appropriations:

| Current Funds | \$28,544,937 |
|---------------|--------------|
| Plant Funds | 27,980,134 |
| Total | \$56,525,071 |

AND WHEREAS, after deducting all other cash and estimated revenue, it is necessary that the following amounts be raised by general taxation, and in order to raise such sums of money, it is necessary that levies be made for the fiscal year ending June 30, 2023, as shown opposite each fund amounts to be raised by taxes.

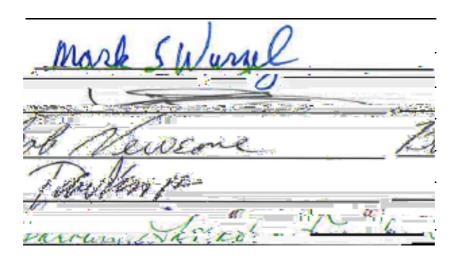
Amount to be raised:

| Current Funds | \$3,834,750 4 mils |
|---------------|--------------------|
| | \$947,003 1 mil |
| | \$4 781 753 Total |

NOW BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the foregoing levies be made for the fiscal year ending June 30, 2023.

Dated this 29th day of June, 2022.

Attest:

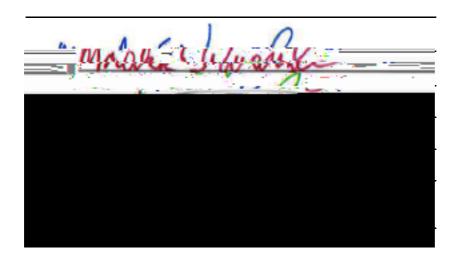


WHEREAS, Wyoming Statute 21-13-303 provides that the Board may approve an additional one-mil tax levy on the property within the Northwest Community College District,

NOW BE IT RESOLVED by the Board of Trustees of Northwest Community College District that the Board approve the one-year renewal of the additional one-mil tax levy on the property within the Northwest Community College District, as provided for by Wyoming Statute 21-13-303, beginning on July 1, 2022 and ending on June 30, 2023.

Dated this 29th day of June, 2022.

Attest:



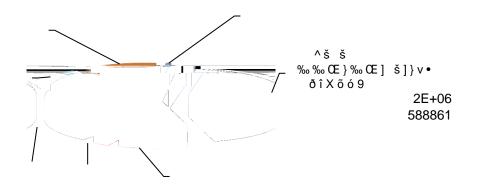
Visual/Perf Arts/

Yellowstone Summer Music NW Studios Paint the Town Red Music Festival Jazz Festival Criminal Justice Camp Music Technology Art Gallery Yellowstone Bldg Usage

Work Force Development - Powell, Cody, Worland Powell Valley Community Education (BOCES)

Residence Halls Trapper Village Main Trapper Village West Food Service Bookstore Stabling College Farm Livestock Printing Services Conference & Facilities Field Camp

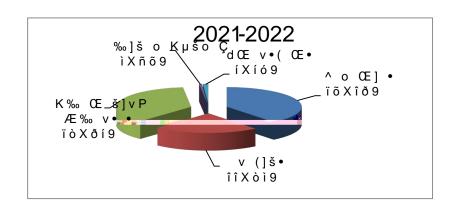
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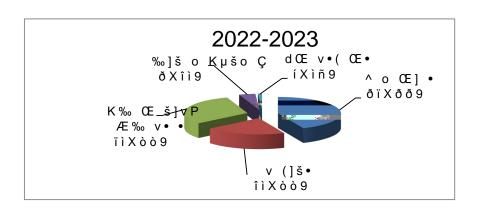


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| & X U U | HQW)XQGV | 5 H Y H Q X H | & X U U F | IQW)XQGV | 5 H Y H Q X H |
| State Appropriations | \$ 11,015,379 | 42.98% | State Appropriations | \$ 11,326,371 | 39.68% |
| Local Appropriations | 2,977,160 | 11.62% | Local Appropriations | 3,834,750 | 13.43% |
| One Mill | 732,607 | 2.86% | One Mill | 947,003 | 3.32% |
| Tuition & Fees | 4,786,729 | 18.68% | Tuition & Fees | 4,827,739 | 16.91% |
| Restricted Sources | 2,777,228 | 10.84% | Restricted Sources | 2,225,332 | 7.80% |
| Auxiliary Fund | 3,116,633 | 12.17% | Auxiliary Fund | 3,184,618 | 11.16% |
| Other Income/ Reserves | 224,868 | 0.88% | Other Income/ Reserves | 2,199,124 | 7.70% |
| Total Revenues | \$ 25,630,604 | 100% | Total Revenues | \$ 28,544,937 | 100% |

| , 7 (0 | \$'-867(' | 3(5&(17 | , 7 (0 | \$33529(' | 3(5&(17 |
|-------------------------------------|--------------------|------------|--|------------------------|-----------|
| | % 8 ' * (7 | % 8 '* (7 | | % 8 ' * (7 | % 8 '* (7 |
| Instruction | \$ 7,496,179 | 29.25% | Instruction | \$ 7,747,163 | 27.14% |
| Research - Projects | - | 0.00% | Research - Projects | - | 0.00% |
| Public Service | 240,615 | 0.94% | Public Service | 222,426 | 0.78% |
| Academic Support | 1,730,129 | 6.75% | Academic Support | 3,623,834 | 12.70% |
| Total Instructional Programs | 9,466,923 | 36.94% | Total Instructional Programs | 11,593,423 | 40.61% |
| Student Services | 3,115,689 | 12.16% | Student Services | 3,238,453 | 11.35% |
| Institutional Support | 5,074,018 | 19.80% | Institutional Support | 5,535,123 | 19.39% |
| Plant Operations | 2,347,893 | 9.16% | Plant Operations | 2,330,607 | 8.16% |
| Scholarships | 2,512,868 | 9.80% | Scholarships | 2,666,133 | 9.34% |
| Transfers | (18,040) | -0.07% | Transfers | (18,040) | -0.06% |
| E \ 4 4 (070 /D /MOID 07E DDO / | 1/0 00\ 00 440 0 / | 1T0/ \ 4D | DDO 0.004 T 000050 4.044 T I/I/) 4.4 / | \ 0 / (\ 1 \ 1 \ 1 | - \ 0 |

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| Salaries | \$ 10,057,283 | 39.24% |
|--------------------|---------------|--------|
| Benefits | 5,791,864 | 22.60% |
| Operating Expenses | 9,331,935 | 36.41% |
| Capital Outlay | 150,862 | 0.59% |
| Transfers | 298,660 | 1.17% |

7RWDO ([SHQGLWXUHV E\ 6HULHV

&XUUHQW)XQGV ([SHQGLWXUH

| Salaries | \$ 12,398,760 | 43.44% |
|--------------------|---------------|--------|
| Benefits | 5,897,919 | 20.66% |
| Operating Expenses | 8,751,517 | 30.66% |
| Capital Outlay | 1,198,081 | 4.20% |
| Transfers | 298,660 | 1.05% |

7RWDO ([SHQGLWXUHV E\ 6HULHV

May 31, 2022 Recommended Adopted & R O O H J H Northwest College Actual Estimated Budget

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| DQG Benefits 0 0 0 0 0 0 0 0 0 1 0 0 1 0 0 0 0 0 0 | &ROOHJH | Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 |
|--|---------------------|--|--|--|--|---|
| DQG Benefits 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | ([SHQGLW) | (UHV E\ 3URJUDP | | | | |
| DQG Benefits 0 0 0 0 73,002 737,002 73 | 6FKRODUV | K. S aSaNies | 0 | 0 | 1,929,131 | 1,929,13 |
| Capital Outlay 0 0 0 Total Expenditures 3,647,624 4,021,384 2,666,133 2,666,733 7 R W D O ([S H Q G L W X U H V) 29,735,380 25,357,977 25,363,739 25,363,739 7 U D Q V I H U V Mandatory 0 0 0 0 Non-mandatory 80,780 1,800,000 (18,040) (18,040) Total Transfers 80,780 1,800,000 (18,040) (18,040) 8 X [L O L D U \ Salaries 843,034 517,377 587,233 587,233 Y Q W H U S U L V Bewefits 587,222 366,841 425,123 425,123 Q Operating Expenses 1,444,056 1,785,541 1,819,851 1,819,851 Capital Outlay 52,686 96,987 50,331 50,331 Total Expenditures 2,926,998 2,766,746 2,882,538 2,882,5 7 U D Q V I H U V Mandatory Transfers 316,700 316,700 316,700 316,700 316,700 | D Q G | Benefits | 0 | 0 | 0 | , , |
| Capital Outlay 0 0 0 Total Expenditures 3,647,624 4,021,384 2,666,133 2,666,733 CRWDO ([SHQGLWXUHV 29,735,380 25,357,977 25,363,739 25,363,739 YUDQVIHUV Mandatory 0 0 0 0 Non-mandatory 80,780 1,800,000 (18,040) (18,040) Total Transfers 80,780 1,800,000 (18,040) (18,040) SX[LOLDU\ Salaries 843,034 517,377 587,233 587,233 QWHUSULV Beviefits 587,222 366,841 425,123 425,123 Operating Expenses 1,444,056 1,785,541 1,819,851 1,819,851 Capital Outlay 52,686 96,987 50,331 50,331 Total Expenditures 2,926,998 2,766,746 2,882,538 2,882,5 **UDQVIHUV Mandatory Transfers 316,700 316,700 316,700 316,700 316,700 | HOORZVK | L Soverating Expenses | 3,647,624 | 4,021,384 | 737,002 | 737,00 |
| YRWDO ([SHQGLWXUHV 29,735,380 25,357,977 25,363,739 25,363,739 YUDQVIHUV Mandatory Non-mandatory Transfers 0 0 0 Non-mandatory Transfers 80,780 1,800,000 (18,040) (18,040) Total Transfers 80,780 1,800,000 (18,040) | | | 0 | 0 | 0 | |
| VUDQVIHUV Mandatory 0 0 0 Non-mandatory 80,780 1,800,000 (18,040) (18,040) Total Transfers 80,780 1,800,000 (18,040) (18,040) SX[LOLDU\ Salaries 843,034 517,377 587,233 587,233 QWHUSULVBewiefits 587,222 366,841 425,123 425,123 Operating Expenses 1,444,056 1,785,541 1,819,851 1,819,851 Capital Outlay 52,686 96,987 50,331 50,3 Total Expenditures 2,926,998 2,766,746 2,882,538 2,882,5 VUDQVIHUV Mandatory Transfers 316,700 316,700 316,700 316,700 316,700 | | Total Expenditures | 3,647,624 | 4,021,384 | 2,666,133 | 2,666,13 |
| Non-mandatory 80,780 1,800,000 (18,040) (18,0 | RWDO ([S | HQGLWXUHV | 29,735,380 | 25,357,977 | 25,363,739 | 25,363,73 |
| Total Transfers 80,780 1,800,000 (18,040) (18,04 | | | | | | |
| X [L O L D U \ Salaries | UDQVIHU | , | | | • | |
| Q W H U S U L V Bewfeits 587,222 366,841 425,123 425,7 Operating Expenses 1,444,056 1,785,541 1,819,851 1,819,8 Capital Outlay 52,686 96,987 50,331 50,3 Total Expenditures 2,926,998 2,766,746 2,882,538 2,882,8 U D Q V I H U V Mandatory Transfers 316,700 316,700 316,700 316,700 Non-mandatory Transfers 572,170 86,204 0 | UDQVIHU | Non-mandatory | 80,780 | 1,800,000 | (18,040) | (18,04 |
| Operating Expenses 1,444,056 1,785,541 1,819,851 1,819,851 1,819,851 1,819,851 50,331 5 | UDQVIHUV | Non-mandatory | 80,780 | 1,800,000 | (18,040) | (18,04 |
| Capital Outlay 52,686 96,987 50,331 50,3 Total Expenditures 2,926,998 2,766,746 2,882,538 2,882,5 U D Q V I H U V Mandatory Transfers 316,700 316,700 316,700 316,700 Non-mandatory Transfers 572,170 86,204 0 | X[LOLDU\ | Non-mandatory Total Transfers Salaries | 80,780 80,780 843,034 | 1,800,000 1,800,000 517,377 | (18,040) (18,040) 587,233 | (18,04 (18,04 |
| Total Expenditures 2,926,998 2,766,746 2,882,538 2,882,538 U D Q V I H U V Mandatory Transfers 316,700 316,700 316,700 316,700 Non-mandatory Transfers 572,170 86,204 0 | X[LOLDU\ | Non-mandatory Total Transfers Salaries | 80,780 80,780 843,034 | 1,800,000 1,800,000 517,377 | (18,040) (18,040) 587,233 | (18,04 (18,04 587,23 |
| U D Q V I H U V Mandatory Transfers 316,700 316,700 316,700 316,700 316,700 Non-mandatory Transfers 572,170 86,204 0 | X[LOLDU\ | Non-mandatory Total Transfers Salaries V Bet/defits Operating Expenses | 80,780 80,780 843,034 587,222 | 1,800,000 1,800,000 517,377 366,841 1,785,541 | (18,040) (18,040) 587,233 425,123 | (18,04 (18,04 587,23 425,12 |
| Non-mandatory Transfers 572,170 86,204 0 | X[LOLDU\ | Non-mandatory Total Transfers Salaries V Blet/lefits Operating Expenses Capital Outlay | 80,780 80,780 843,034 587,222 1,444,056 52,686 | 1,800,000 1,800,000 517,377 366,841 1,785,541 96,987 | (18,040) (18,040) 587,233 425,123 1,819,851 50,331 | (18,04) (18,04) 587,23 425,12 1,819,85 50,33 |
| · | X[LOLDU\ | Non-mandatory Total Transfers Salaries V Blet/lefits Operating Expenses Capital Outlay | 80,780 80,780 843,034 587,222 1,444,056 52,686 | 1,800,000 1,800,000 517,377 366,841 1,785,541 96,987 | (18,040) (18,040) 587,233 425,123 1,819,851 50,331 | (18,04 (18,04 587,23 425,12 1,819,85 50,33 |
| Total Transfers 888,870 402,904 316,700 316,7 | X[LOLDU\ QWHUSUL | Non-mandatory Total Transfers Salaries V Blet/lefits Operating Expenses Capital Outlay Total Expenditures | 80,780 80,780 843,034 587,222 1,444,056 52,686 2,926,998 | 1,800,000 1,800,000 517,377 366,841 1,785,541 96,987 2,766,746 | (18,040) (18,040) 587,233 425,123 1,819,851 50,331 2,882,538 | (18,04 (18,04 587,23 425,12 1,819,85 50,33 2,882,53 |
| | X[LOLDU\ QWHUSUL | Non-mandatory Total Transfers Salaries V Bewefits Operating Expenses Capital Outlay Total Expenditures / Mandatory Transfers Non-mandatory Transfers | 80,780 80,780 843,034 587,222 1,444,056 52,686 2,926,998 | 1,800,000 1,800,000 517,377 366,841 1,785,541 96,987 2,766,746 | (18,040) (18,040) 587,233 425,123 1,819,851 50,331 2,882,538 | (18,04 (18,04 587,23 425,12 1,819,85 50,33 2,882,53 |

| &ROOHJH ([SHQGLWXI | Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 |
|------------------------------|--|---|---|---|---|
| ,QVWUXFWL \$OO 2WKHU | R Salaries Benefits Operating Expenses Capital Outlay Total Expenditures | 4,717,018 2,315,193 457,708 1,978 7,491,897 | 4,066,001 1,753,297 293,805 2,398 6,115,501 | 4,390,413 2,321,488 494,776 1,600 7,208,277 | 4,390,413 2,321,488 494,776 1,600 7,208,277 |
| , QVWUXFWLR S alaries | | 100,541 | 123,634 | 156,814 | 156,814 |

| | · | · | May 31, 2022 | Recommended | Adopted |
|---------------|--------------------|-----------|--------------|-------------|-----------|
| & R O O H J H | Northwest College | Actual | Estimated | Budget | Budget |
| | | 2020-2021 | 2021-2022 | 2022-2023 | 2022-2023 |
| [SHQGLWX | UHV E\ 3URJUDP | | | | |
| SFKRODUVK | L Sàl aries | 0 | 0 | 0 | 0 |
| D Q G | Benefits | 0 | 0 | 0 | 0 |
| | Operating Expenses | 574,175 | 408,304 | 737,002 | 737,002 |
| HOORZVKL | S VCapital Outlay | 0 | 0 | 0 | 0 |
| | Total Expenditures | 574,175 | 408.304 | 737.002 | 737,002 |

7RWDO ([SHQGLWXUHV

| & R O O H J H Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 |
|--|---------------------|--|------------------------------------|--------------------------------|
| 5 H Y H Q X H Sales & Services/Auxiliary Enterprises | 3,403,781 | 3,086,218 | 3,184,618 | 3,184,618 |
| 6 W X G H Q W) HOHther Sources | 2,629 | 1,994 | 5,000 | 5,000 |
| Total Revenue | 3,406,410 | 3,088,212 | 3,189,618 | 3,189,618 |
| 2 W K H U) X Q G C Outry over | 0 | 0 | 0 | 0 |
| 6 R X U F H V Transfers | 261,946 | 7,780 | 9,620 | 9,620 |
| Other | 0 | 0 | 0 | 0 |
| Total Other | 261,946 | 7,780 | 9,620 | 9,620 |
| 7RWDO \$X[LOLDU\ 5HYHQXH DQG 2WKHU | 3,668,356 | 3,095,992 | 3,199,238 | 3,199,238 |
| ([SHQGLWXU Muxiliary Enterprises, Student 2580063620RJUGã '!03 UAuxiliary Enteri¬2àÑ'0s -ðÒ%'SîÌÑ€2,57095 | 2,595,095 | 2,574,543 | 2,591,028 | 2,591,028 |

| &ROOHJH | Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 | |
|-----------------|---------------------|---------------------|--|------------------------------------|--------------------------------|---|
| ([SHQGLWA | OHV EV SOKJODE | | | | | |
| 6WXGHQW | Salaries | 0 | 0 | 0 | 0 | |
| 6 W X G H Q W | & BeleΩeWisHU | 0 | 0 | 0 | 0 | |
| | Operating Expenses | 0 | 0 | 0 | 0 | |
| | Capital Outlay | 0 | 0 | 0 | 0 | |
| | Total Expenditures | 0 | 0 | 0 | 0 | |
| 6WXGHQW | Salaries | 5,728 | 0 | 0 | 0 | |
|)RRG 6HUY | L B ehlefits | 23,917 | 0 | 0 | 0 | |
| | Operating Expenses | 722,973 | 1,022,010 | 858,745 | 858,745 | |
| | Capital Outlay | 2,898 | 3,725 | 3,130 | 3,130 | |
| | Total Expenditures | 755,516 | 1,025,735 | 861,875 | 861,875 | |
| 6WXGHQW | Salaries | 0 | 0 | 0 | 0 | |
| % R R N V W R U | J IBBenefits | 0 | 0 | 0 | 0 | |
| | Operating Expenses | 13,172 | 0 | 20,000 | 20,000 | |
| | Capital Outlay | 0 | 0 | 0 | 0 | |
| | Total Expenditures | 13,172 | 0 | 20,000 | 20,000 | |
| 6WXGHQW | Salaries | 377,684 | 387,009 | 428,764 | 428,764 | |
| +RXVLQJ | Benefits | 281,569 | 292,927 | 344,110 | 344,110 | |
| | Operating Expenses | 526,067 | 591,154 | 651,053 | 651,053 | |
| | Capital Outlay | 41,514 | 84,475 | 281,4B5.2 | 224B93 > 39B/DO4 >> | BD10.004 B49 , 716 5 278 1 |

| | | | May 31, 2022 | Recommended | Adopted |
|-----------------|-------------------------------|------------------------|--------------|-------------|-----------|
| &ROOHJH | Northwest College | Actual | Estimated | Budget | Budget |
| | | 2020-2021 | 2021-2022 | 2022-2023 | 2022-2023 |
| 5 H Y H Q X H | Local Appropriations | 815,093 | 798,797 | 947,003 | 947,003 |
| | Other Sources | 12,770 | 4,942 | 2,400 | 2,400 |
| | Total Revenue | 827,863 | 803,739 | 949,403 | 949,403 |
| 2WKHU)X | Q C akr@vler | 0 | 0 | 0 | C |
| 6RXUFHV | Transfers | 0 | 0 | 0 | (|
| | Other | 25,264 | 29,317 | 45,000 | 45,000 |
| | Total Other | 25,264 | 29,317 | 45,000 | 45,000 |
| 7RWDO 2Q | H OLOO 5HYHQXH DQG 2WKHU | 853,127 | 833,056 | 994,403 | 994,403 |
| ([SHQGLW | X ldsktuction | 0 | 0 | 0 | (|
| E\ 3URJUD | | 0 | 0 | 0 | (|
| | Public Service | 0 | 0 | 0 | (|
| | Academic Support | 3,663 | 4,186 | 7,000 | 7,000 |
| | Student Services | 0 | 0 | 0 | . (|
| | Institutional Support | 624,502 | 776,541 | 987,403 | 987,403 |
| | Operations and Maint/Plant | 0 | 0 | 0 | (|
| | Scholarships & Fellowships | 0 | 0 | 0 | (|
| | Total Expenditures | 628,165 | 780,727 | 994,403 | 994,403 |
| 7 U D Q V I H U | VMandatory Transfers | 0 | 0 | 0 | (|
| | Non-mandatory Transfers | 75,000 | 0 | 0 | (|
| | Total Transfers | 75,000 | 0 | 0 | (|
| 7RWDO 2Q | H OLOO ([SHQGLWXUHV DQG 7UDQ\ | /IHUV E\ 7308,1765UD | P 780,727 | 994,403 | 994,403 |
| ([SHQGLW | X Salain és | 16,380 | 21,602 | 23,000 | 23,000 |
| E\ 6HULHV | Benefits | 1,638 | 2,079 | 1,353 | 1,353 |
| | Operating Expenses | 559,736 | 707,046 | 868,050 | 868,050 |
| | Capital Outlay | 50,411 | 50,000 | 102,000 | 102,000 |
| | Total Expenditures | 628,165 | 780,727 | 994,403 | 994,400 |
| 7 U D Q V I H U | VMandatory Transfers | 0 | 0 | 0 | (|
| | Non-mandatory Transfers | 75,000 | 0 | 0 | (|
| | Total Transfers | 75,000 | 0 | 0 | (|
| 7RWDO 2Q | H OLOO ([SHQGLWXUHV DQG 7UDQ\ | /IHUV E\76034,1.665.HV | 780,727 | 994,403 | 994,403 |
| 1HW ,QFU | HDVH 'HFUHDVH | 149,962 | 52,329 | 0 | 0 |

| &ROOHJH | Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 |
|---------------|------------------------|---------------------|--|------------------------------------|--------------------------------|
| 5 H Y H Q X H | | | | | |
| /RFDO | Mill levy | 0 | | 0 | 0 |
| \$SSURSULDW | /LQp@iovhalMill | 681,832 | 662,472 | 840,692 | 840,692 |
| | Motor Vehicle Fees | 131,846 | 134,740 | 104,311 | 104,311 |
| | Other Local Revenue | 1,415 | 1,585 | 2,000 | 2,000 |
| 2WKHU 6RXU | F HhVestment Income | 12,770 | 4,942 | 2,400 | 2,400 |
| 7RWDO 5HYH | QXH | 827,863 | 803,739 | 949,403 | 949,403 |
| 2WKHU)XQG | L OCarryover | 0 | 0 | 0 | 0 |
| 6 R X U F H V | Transfers | 0 | 0 | 0 | 0 |
| | Other | 25,264 | 29,317 | 45,000 | 45,000 |
| 7RWDO 2WKH | 1 U | 25,264 | 29,317 | 45,000 | 45,000 |
| 7RWDO 2QH | 0LOO 5HYHQXH DQG 2WKHU | 853,127 | 833,056 | 994,403 | 994,403 |

| &ROOHJH | Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 |
|---------------------|--------------------|---------------------|--|------------------------------------|--------------------------------|
| ([SHQGLWXU | HV E\ 3URJUDP | 2020 2021 | 2021 2022 | 2022 2020 | 2022 2020 |
| , Q V W U X F W L F | R Q alaries | 0 | 0 | 0 | 0 |
| \$00 2WKHU | Benefits | 0 | 0 | 0 | 0 |
| | Operating Expenses | 0 | 0 | 0 | 0 |
| | Capital Outlay | 0 | 0 | 0 | 0 |
| | Total Expenditures | 0 | 0 | 0 | 0 |
| , Q V W U X F W L F | 2 Qalaries | 0 | 0 | 0 | 0 |
| &RQWLQXLQ | | 0 | 0 | 0 | 0 |
| | Operating Expenses | 0 | 0 | 0 | 0 |
| (OXI DWERK | Capital Outlay | 0 | 0 | 0 | 0 |
| | Total Expenditures | 0 | 0 | 0 | 0 |
| | | | | | |
| , Q V W U X F W L F | | 0 | 0 | 0 | 0 |
| \$%(*(' | Benefits | 0 | 0 | 0 | 0 |
| (6/ | Operating Expenses | 0 | 0 | 0 | 0 |
| | Capital Outlay | 0 | 0 | 0 | 0 |
| | Total Expenditures | 0 | 0 | 0 | 0 |
| 5 H V H D U F K | Salaries | 0 | 0 | 0 | 0 |
| OHVIIDOTK | Benefits | 0 | 0 | 0 | 0 |
| | Operating Expenses | 0 | 0 | 0 | 0 |
| | Capital Outlay | 0 | 0 | 0 | 0 |
| | Total Expenditures | 0 | 0 | 0 | 0 |
| 0V5015 0 | (0.7.1) | _ | _ | _ | _ |
| 3XFOLE 6HUY | (152Hahlies | 0 | 0 | 0 | 0 |

3 X E O L F 6 H U Y Safahires 0 0 0 0 0 \$ O C 2(004Cd3>-7.95d74Cd3

1 re f 120.24 176.88 40endi0.121 re f 120.24 108.84 40endi0.121 re f 42.12 89.04 498.84 0.811.re f BT /Artifact

& R O O H J H Northwest College Actual Estimated Budget Budget 2020-2021

| | | | May 31, 2022 | Recommended | Adopted |
|-------------------|-----------------------------------|------------------------------------|---------------------|------------------------|-----------------------|
| &ROOHJH | Northwest College | Actual | Estimated | Budget | Budget |
| | | 2020-2021 | 2021-2022 | 2022-2023 | 2022-2023 |
| 5 H Y H Q X H | Local Appropriations | 0 | 0 | 0 | (|
| σ | Federal Grants and Contracts | 9,910,085 | 3,807,366 | 1,383,808 | 1,383,808 |
| | State Grants and Contracts | 1,555,647 | 2,841,001 | 630,850 | 630,850 |
| | Local Grants and Contracts | 0 | 2,011,001 | 0 | (|
| | Private Gifts/Grants/Contracts | 538,974 | 1,032,039 | 210,674 | 210,674 |
| | Total Revenue | 12,004,706 | 7,680,406 | 2,225,332 | 2,225,33 |
| 5.W.K.LLLL | 2 Odeo des | 2 | 05.000 | 4 000 705 | 4 000 70 |
| 2WKHU)X | · · | 0 | 65,268 | 1,860,705 | 1,860,70 |
| 6 R X U F H V | Transfers | 1,182,012 | 187,080 | 35,885 | 35,885 |
| | Other | 65,732 | 751,174 | 36,422 | 36,422 |
| | Total Other | 1,247,744 | 1,003,522 | 1,933,012 | 1,933,012 |
| 7RWDO 5H | VWULFWHG)XQGV 5HYHQXH DQG 2WK | H U 13,252,450 | 8,683,928 | 4,158,344 | 4,158,344 |
| ([SHQGLW | X Idstruction | 628,758 | 560,016 | 84,444 | 84,444 |
| E\ 3URJUD | PResearch | 0 | 0 | 0 | (|
| | Public Service | 9,926 | 2,359 | 2,070 | 2,070 |
| | Academic Support | 5,531,439 | 1,138,649 | 1,928,650 | 1,928,650 |
| | Student Services | 582,479 | 608,536 | 101,771 | 101,77 |
| | Institutional Support | 115,025 | 1,393,504 | 86,278 | 86,27 |
| | Operations and Maint/Plant | 42,173 | 1,407 | 26,000 | 26,000 |
| | Scholarships & Fellowships | 3,073,449 | 3,613,080 | 1,929,131 | 1,929,13 |
| | Total Expenditures | 9,983,249 | 7,317,551 | 4,158,344 | 4,158,344 |
| 7 II D O V I H II | VMandatory Transfers | 0 | 0 | 0 | (|
| | Non-mandatory Transfers | 0 | 0 | 0 | (|
| | Total Transfers | 0 | 0 | 0 | (|
| \$X[LOLDU\ | Expanditures | 3,330 | 0 | 0 | (|
| | Whandatory Transfers | 3,330 | 0 | 0 | (|
| (QWHU3UL | Non-mandatory Transfers | 572,170 | 86.204 | 0 | (|
| | Total Expenditures & Transfers | 575,500 | 86,204 | 0 | (|
| 7RWDO 5H | VWULFWHG ([SHQGLWXUHV DQG 7UDQ | IHU 110, 5 58, 349 R | JUDP 7,403,755 | 4,158,344 | 4,158,34 |
| /1011001W | V Philliple | 4 207 004 | CO4 F22 | 2.002.405 | 2 002 40 |
| ([SHQGLW | | 1,297,081 | 601,533 | 2,082,105 | 2,082,10 |
| E\ 6HULHV | | 396,722 | 321,590 | 46,100 | 46,100 |
| | Operating Expenses | 8,565,913 | 6,376,508 | 995,989 | 995,989 |
| | Capital Outlay Total Expenditures | -273,137 9,986,579 | 17,920 7,317,551 | 1,034,150 4,158,344 | 1,034,150 4,158,34 |
| | Total Experiultures | 9,900,519 | 7,517,551 | 4,130,344 | 4,130,34 |
| 7 U D Q V I H U | VMandatory Transfers | 0 572.170 | 0 | 0 | (|
| | Non-mandatory Transfers | 572,170 | 86,204 | 0 | (|
| | Total Transfers | 572,170 | 86,204 | 0 | (|
| 7RWDO 5H | VWULFWHG ([SHQGLWXUHV DQG 7UDQ | VIHU10/,5558,7469H | ULHV 7,403,755 | 4,158,344 | 4,158,344 |
| 1HW ,QFUI | HDVH 'HFUHDVH | 2,693,701 | 1,280,173 | 0 | 0 |

| WYOMING COMMUNITY COLLEGE SYSTEM | |
|----------------------------------|--|
|----------------------------------|--|

Budget Detail - Restricted Fund Revenue

| | | | May 31, 2022 | Recommended | Adopted |
|----------|----------------------|-----------|--------------|-------------|-----------|
| College: | Northwest College | Actual | Estimated | Budget | Budget |
| | | 2020-2021 | 2021-2022 | 2022-2023 | 2022-2023 |
| Revenue | | | | | |
| | Local Appropriations | 0 | (|) | 0 0 |

| WYOMING COM | MMUNITY COLLEGE SYSTEM | Budget Detail - | Restricted Fund Expe | enditures | |
|------------------------------------|--|-------------------------------|--|------------------------------------|--------------------------------|
| College: | Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 |
| Expenditures by | Program | | | | |
| Scholarships and Fellowships | Salaries Benefits Operating Expenses Capital Outlay | 0 0 3,073,449 0 | 0 0 3,613,080 0 | 1,929,131 0 0 0 | 1,929,131 0 0 0 |
| | Total Expenditures | 3,073,449 | 3,613,080 | 1,929,131 | 1,929,131 |
| Total Expenditu | res | 9,983,249 | 7,317,551 | 4,158,344 | 4,158,344 |
| Transfers | Mandatory Non-mandatory Total Transfers | 0 0 0 | 0 0 0 | 0 0 0 | 0 0 0 |
| Auxiliary Enterprises | Salaries Benefits Operating Expenses Capital Outlay Total Expenditures | 3,330 0 0 0 3,330 | 0 0 0 0 | 0 0 0 0 | 0 0 0 0 |
| Transfers | Mandatory Transfers Non-mandatory Transfers Total Transfers | 0 572,170 572,170 | 0 86,204 86,204 | 0 0 0 | 0 0 0 |

| &ROOHJH | Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 |
|---------------|------------------------|---------------------|--|------------------------------------|--------------------------------|
| 5 H Y H Q X H | Student Fees | 216,515 | 222,214 | 211,919 | 211,919 |
| | Debt Service | 0 | 0 | 0 | 0 |
| | State Appropriations | 552,692 | 1,658,076 | 14,345,363 | 14,345,363 |
| | Federal Appropriations | 0 | 0 | 0 | 0 |
| | Interest Income | 16,707 | 8,033 | 4,000 | 4,000 |
| | Other/Gifts | 534,007 | 33,926 | 4,853,000 | 4,853,000 |
| | Total Revenue | 1,319,921 | 1,922,249 | 19,414,282 | 19,414,282 |

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WYOMING COMMUNITY COLLEGE SYSTEM

Budget Detail - Plant Fund Revenue

 College:
 Northwest College
 Actual 2020-2021
 Estimated 2020-2022
 Budget 2022-2023
 Budget 2022-2023
 2022-2023
 2022-2023

Revenue

Student Fees

| &ROOHJH | Northwest College | Actual 2020-2021 | May 31, 2022 Estimated 2021-2022 | Recommended Budget 2022-2023 | Adopted Budget 2022-2023 |
|---------------|--------------------------------|---------------------|--|------------------------------------|--------------------------------|
| 5 H Y H Q X H | State Matching Funds | 0 | 0 | 0 | 0 |
| | Investment Income | 0 | 0 | 0 | 0 |
| | Private Gifts/Grants/Contracts | 0 | 0 | 0 | 0 |
| | Other | 0 | 0 | 0 | 0 |
| | Total Revenue | 0 | 0 | 0 | 0 |
| 2WKHU)X | Q G altr@ovler | 0 | 0 | 0 | 0 |
| 6 R X U F H V | Transfers | 0 | 0 | 0 | 0 |
| | Other | 0 | 0 | 0 | 0 |
| | Total Other | 0 | 0 | 0 | 0 |
| 7RWDO (Q | GRZPHQW 5HYHQXH DQG 2WKHU | 0 | 0 | 0 | 0 |
| ([SHQGLW | X Ibl ski túčtion | 0 | 0 | 0 | |

May 31, 2022 Recommended

Adopted

& R O O H J H Northwest ColoRecomomRe 20u.048 0 a.048 0 lc 0.008 Tw -56.683 -1309 (o)-0.6 (m.7 <0-04F>-15.71 T71C /P <<E)5A>-(sti) <00(ma) <00(te)

May 31, 2022 Recommended Adopted & R O O H J H

| | | May 31, 2022 | Recommended | Adopted |
|---------------------------------|-----------|--------------|-------------|-----------|
| & R O O H J H Northwest College | Actual | Estimated | Budget | Budget |
| | 2020-2021 | 2021-2022 | 2022-2023 | 2022-2023 |
| ([SHQGLWXUHV E\ 3URJUDP | | | | |
| 2 S H U D W L R QSalaries | 0 | 0 | 0 | 0 |
| 0 D L Q W H Q D QBTenhefits | 0 | 0 | 0 | 0 |
| 3 O D Q W Operating Expenses | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Total Expenditures | 0 | 0 | 0 | 0 |

| Northwest College | | | | | | | |
|--------------------------------------|------------------|--------|--------|-----------|-----------|---------|--------|
| | | | | | | | |
| Lease Revenue Refundin 2015 Issue | g Note 7/2015 | 6/2033 | 2.560% | 4,480,000 | 2,976,782 | 231,559 | 85,141 |

WYOMING COMMUNITY COLLEGE SYSTEM

College: Northwest College

Statement of Borrowing Capacity As of July 1, 202